Federal Republic of Nigeria

INVESTMENT OPPORTUNITIES IN THE NIGERIAN POWER SECTOR
Outline

- Nigeria on the World Stage/Background
- Nigeria Before the Power Sector Reform
- The Reform
- Power Growth plan
- Policy guidelines
- Renewable Energy Resources
- Infrastructure Expansion & Investment Opportunities
- Conclusion
Nigeria on the World Stage

- Population is the seventh largest in the World, ~160 million people and still growing at over 6% per annum.

- By United Nations’ statistics, Nigeria’s population will reach nearly 230 million within the next 20 years.

- The largest of any country in Africa (accounts for nearly half the total population of West Africa and more than 15% of the total population of the entire African Continent).

- More than 40% of Nigeria’s population is less than 20 years old, functional literacy level is placed at between 30% - 40% over the population and well over 65% on the (18 – 45 years) population segment. Indicating strong, sufficient & modern labour market.

- Nigeria represents over 65% of the effective West Africa market and remains the most competitive destination for the establishment of medium and large manufacturing industries.
Nigeria .... Background Information

Area: 923,770 sq. km
Population: 162,470,000 (2011)
Rural population: 52%
GDP: US$235bn (2011)
GDP growth: Ave 7% last 3 yrs
GNI per capita: US$2,300 approx.
Nigeria .... Background Information

Total Energy Consumption  1,259 TWhr per annum
Total Electricity Production  19.78TWhr per annum
Energy consumption per capita  8.1 MWhr per head
Electricity Consumption  18.05 TWhr
Access to Electricity  51%
Access to Electricity – rural  10%
Installed Generation Capacity  10,000MW by December 2013
Peak Generation to date  4,500MW
**Introduction**

Fortunately, Nigeria already has important building blocks to develop a strong, successful power sector.

<table>
<thead>
<tr>
<th>Natural resources</th>
<th>▪ We have a very broad range and quantity of fuels available for power generation (gas, hydro, coal, wind, solar, etc..)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local talent</td>
<td>▪ We have a strong base of youth (More than 60% of population are below the age of 30) and reputed technical universities (e.g., FUT. Owerri, FUT, Minna, FUT Akure, FUT Yola, Yabatech, RSUST etc.)</td>
</tr>
<tr>
<td>Power Roadmap</td>
<td>▪ We have a strong and well structured roadmap for performance and growth in the power sector. <strong>President Goodluck Jonathan has continued to demonstrate clear and strong political-will and direction.</strong></td>
</tr>
</tbody>
</table>
To achieve Brazil GDP per capita level by 2030 (i.e., $10,000), we will need 135 GW\(^1\) of capacity to supply a projected 230m Nigerians.

This is a 15 times capacity increase from today based on projections for Dec 2013.

It also means we need to build power plants at 7 GW/year for the next 18 years. Only two countries – China and US – have done this in the past.

---

1 Capacity estimate based on consumption per capita average of Brazil and South Africa and with capacity utilization of 70%
West Africa Power Pool (WAPP)

- Nigeria is a member of the Executive Board of WAPP & currently serves as Chairman
- Nigeria has a Power Sale obligation of 150 MW with a request for an upward review to 200MW in the short term for CEB (Transmission Company of Benin & Togo)
- Gas supply obligations through the West Africa Gas Pipeline currently supports power production in Ghana with plans to cover other West & Northern African Countries

Energy Exchanges Per Country (GWh)

- Benin/Togo: -798,281
- Burkina Faso: -23,815
- Côte D’Ivoire: 61,234
- Ghana: 107,917
- Mali: 44,956
- Nigeria: 169,610
- Senegal: -45,304

Source: www.ecowapp.org
Introduction

Structure

• Government owned monopoly with the Federal Ministry of Power at the Apex of a vertically integrated monopoly (NEPA later PHCN)

Key Characteristics

• Internalized inefficiencies and leakages; Annual capital drain from the federal budget.
• Uncoordinated investments in generation, transmission & distribution.
• Poor projects delivery.

Results

• Huge widening gaps between demand & supply; massive industry flight leading to worsening unemployment.
• High suppressed demand throughout Nigeria.
• Large number of manufacturing & industrial operations grounded or relocated to neighboring African Countries.
• Painful loss of economic dominance in the west coast.

Nigeria Power Sector Appropriation Funding History

Investment ('US$millions')
Nigeria before Power Sector Reform

Figure 10. Power outages are a major tax on Africa’s economies

Economic cost of power outages in select countries

- Nigeria
- Malawi
- Uganda
- Kenya
- South Africa
- Tanzania
- Madagascar
- Benin
- Cabo Verde
- Senegal
- Cameroon
- Burkina Faso

% of GDP

Source: Derived from Eberhard and others (2009).

Nigeria’s GDP is around 7% p.a.. With adequate electricity our GDP will be above 10% p.a.
Nigeria Power Reform

The Power Sector Reform has two broad missions:

Service Delivery:
Relying mostly on the completion of the new NIPP projects & the recovery of installed capacities in the up, mid and downstream, grow the availability, supply and reliability of electricity in Nigeria to an acceptable short term level during the divestment period.

Reform:
Move the sector from the position of government ownership/management of the assets to a private-sector driven Nigerian Electricity Supply Industry in line with the EPSR Act 2005.
# Nigeria Power Reform

## Presidential Roadmap on Power – A short history of the journey

### 1) Pre - May 2010

- The Electric Power Sector Reform Act enacted (EPSRA 2005).
- NEPA unbundled into Successor companies with PHCN as the holding company.
- Nigerian Electricity Regulatory Commission NERC created & later suspended.
- A multi-billion dollar National Integrated Power Projects (NIPP) started and later stalled.
- Reform stalls until President Goodluck Jonathan assumes office in May 2010.

### 2) Post - May 2010

- President Jonathan chooses Power as one of his cardinal programmes.
- The stalled NIPP program resumes in earnest.
- President Jonathan inaugurates the **Presidential Task Force on Power** & the **Presidential Action Committee on Power**.
- President Jonathan launches the **Nigeria Power Sector Reform Road map** in August 2010.
- NERC Board reconstituted.
The Reform Strategy: Changes in Ownership and Control

<table>
<thead>
<tr>
<th>Current Configuration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gas Production</td>
</tr>
<tr>
<td>Ownership</td>
</tr>
<tr>
<td>Operational Control</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Required Configuration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gas Production</td>
</tr>
<tr>
<td>Ownership</td>
</tr>
<tr>
<td>Operational Control</td>
</tr>
</tbody>
</table>

Long Term Goals (2015 and beyond)

- The Nigerian power market to have reached stability for **willing-buyer, willing-seller** mode
- To ensure that all aspects and stakeholders of the NESI are working together to deliver quality, reliable and efficient electricity to consumers at reasonable prices
Power Growth Plan

We need to continue increasing our available capacity

Projected available capacity in Nigeria 2012-2016

<table>
<thead>
<tr>
<th>Year</th>
<th>Capacity (GW)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>4.0</td>
</tr>
<tr>
<td>2011</td>
<td>5.1</td>
</tr>
<tr>
<td>2012</td>
<td>6.0</td>
</tr>
<tr>
<td>2013</td>
<td>9.2</td>
</tr>
<tr>
<td>2014</td>
<td>12.3</td>
</tr>
<tr>
<td>2015</td>
<td>14.4</td>
</tr>
<tr>
<td>2016</td>
<td>20.3</td>
</tr>
</tbody>
</table>

Preferred Vision 20-2020 Target of 40GW

- Thermal: 80%
- Coal: 10%
- Hydro: 6%
- Renewables: 4%
Power Growth Plan

The aspiration of 40 GW by 2020 will move Nigeria to a much more stable socio-economic position

**Nigeria power consumption**

<table>
<thead>
<tr>
<th>Year</th>
<th>KWh/Capita</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>153</td>
</tr>
<tr>
<td>2014</td>
<td>447</td>
</tr>
<tr>
<td>2016</td>
<td>711</td>
</tr>
<tr>
<td>2018</td>
<td>948</td>
</tr>
<tr>
<td>2020</td>
<td>1,159</td>
</tr>
</tbody>
</table>

**Other emerging markets consumption**

<table>
<thead>
<tr>
<th>Country</th>
<th>KWh/Capita</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kenya</td>
<td>147</td>
</tr>
<tr>
<td>India</td>
<td>596</td>
</tr>
<tr>
<td>Brazil</td>
<td>2,206</td>
</tr>
<tr>
<td>South Africa</td>
<td>4.523</td>
</tr>
</tbody>
</table>

1 Assumes 2.6% population growth per annum; 80% load factor on plants; approx 4.3 GW of new capacity per annum to achieve 40 GW by 2020
2 As of 2009

SOURCE: NERC; McKinsey analysis
## The Reform Enablers

The Power sector in Nigeria has already achieved many successes

<table>
<thead>
<tr>
<th>Pre-2010: Getting policies in place</th>
<th>2005: Approval of the Electric Power Sector Reform Act and establishment of NERC. NEPA transformed into PHCN marking the start of the unbundling journey. Also marked the start of the NIPP</th>
</tr>
</thead>
</table>
| 2010 – 2012: Moving from policies to action | - August 2010: Roadmap for Power Sector Reform officially launched by Mr. President  
- 2011: Solid progress implementing power sector reform, e.g.,  
  - NERC effectively re-established  
  - Bulk trader, NELMCO, NAPTIN established and operationalized  
  - Privatization process – at handover stage  
  - Management Contractor for TCN operationalized.  
  - PHCN Wind Down in process  
  - World Bank PRG support for PPAs.  
  - Signed MOU for equity investment in power generation projects with General Electric, Siemens, Daewoo, Eletrobras etc.  
  - Cost reflective tariffs under MYTO II  
  - Feed-in tariff for renewables |
Existing Power Stations Connected to Grid

- **Kainji**: 760MW
- **Jebba**: 540MW
- **Shiroro**: 600MW
- **Egbin**: 1,320MW
- **Sapele - FGN**: 720MW
- **Delta**: 900MW
- **Afam I-V**: 726MW
- **Afam VI (Shell)**: 650MW
- **Okpai**: 450MW
- **Omoku**: 120MW
- **AES**: 294MW
- **Geregu**: 414MW
- **Olorunsogo**: 304MW
- **Ibom Power**: 190MW

**Installed Capacity (MW)**

- Kainji: 760
- Jebba: 540
- Shiroro: 600
- Olorunsogo: 304
- Egbin: 1320
- Sapele - FGN: 720
- Delta: 900
- Afam I-V: 726
- Afam VI (Shell): 650
- Okpai: 450
- Omoku: 120
- AES: 294
- Geregu: 414
- Ibom Power: 190
Map 4: Existing NEPA Transmission Line System

Nigeria…….. Transmission Grid

Notes:
1. Multi-circuits are not indicated for the 132KV system.
Renewable Energy
Policy Guidelines

• RE policy sets out Federal Government’s vision, policies and objectives

• Policy Guidelines drawn primarily drawn the Constitution, NEPP, EPSR, RE Master Plan and REA Policy Document

• Vision of Nigeria is to move gradually from a fossil economy by increasing the share of renewables in energy mix

• Development of renewables shall be on equitable and sustainable basis

• Energy transition to less carbon intensive economy powered by natural gas and RE

• Development of domestic Ethanol and Biofuel policy under the purview of the NNPC
Policy Initiatives - Renewables

- The National Electric Power Policy (NEPP) 2001 has set a target of 10% renewable energy mix for all new connection by 2020

- The Ministry of Power has recently developed a draft Renewable Energy Policy that will drive the development of Renewable Energy resources in the country

- The Nigerian Electricity Regulatory Commission (NERC) has published Feed-In-Tariffs for most renewable energy in June 2012 (www.nercng.org) providing investors cost recovery and guaranteed return on investment

- Federal Govt. has established the Nigeria Bulk Electricity Trading Co. Ltd as a credible and creditworthy offtaker of power including renewables. The off-taker is supported by World Bank Partial Risk Guarantee

- The Rural Electrification Agency (REA) has established Rural Electrification Fund (REF) to focus on promotion renewable in rural areas

- NERC has also developed regulation to promote and guide embedded power generation including embedded renewable power generation within existing distribution networks
# Energy Resources

<table>
<thead>
<tr>
<th>Resource</th>
<th>Potential</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large hydropower</td>
<td>11,500MW</td>
</tr>
<tr>
<td>Small hydropower</td>
<td>734MW</td>
</tr>
<tr>
<td>Solar</td>
<td>3.5 – 7.0 kW/m/day</td>
</tr>
<tr>
<td>Sun shine</td>
<td>4 – 8 hrs/day</td>
</tr>
<tr>
<td>Wind</td>
<td>2 – 6 m/s @ 10m height</td>
</tr>
<tr>
<td>Biomass – animal waste</td>
<td>61 mill tons per year</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Resource</th>
<th>Potential</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crude oil</td>
<td>36.2 billion barrels</td>
</tr>
<tr>
<td>Natural gas</td>
<td>187 trillion scf</td>
</tr>
<tr>
<td>Coal and lignite</td>
<td>2.7 billion tons</td>
</tr>
</tbody>
</table>

Source: SERC - UDUS
Yearly average of daily sums of global horizontal irradiation
(HelioClim-1/PVGIS data, period 1985-2004)

PVGIS (c) European Communities 2002-2006
HelioClim-1 (c) Ecole des Mines de Paris/Armines 2001-2006
http://re.jrc.ec.eu.int/pvgis/pv/
http://www.soda-is.com/
Nigeria …… Potential Hydropower Sites

Figure 4: River basins with Large and Small scale Hydropower Potentials
Nigeria ...... Onshore Wind Map

Average wind speed: 2 - 6.5 m/sec measured at 10m

Offshore resource mapping in progress
## Renewable Energy - Targets

<table>
<thead>
<tr>
<th>Renewable energy - targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>18% of electricity from renewable by 2025</td>
</tr>
<tr>
<td>20% of electricity from renewable by 2030</td>
</tr>
<tr>
<td>100MW of small hydropower by 2015 and 760MW by 2025</td>
</tr>
<tr>
<td>300MW of Solar PV by 2015 and 4000MW by 2025</td>
</tr>
<tr>
<td>40MW of Wind Power by 2020</td>
</tr>
<tr>
<td>30MW of biomass – fired capacity by 2020</td>
</tr>
</tbody>
</table>
Infrastructure Expansion & Investment Opportunities

**Current Assets**

**Legacy Assets (installed)**
- Thermals 5.6GW
- Hydro 1.3GW
- Wind (pilot) 10MW

**On-going projects**
- Mambilla Hydro 3.1GW
- Zungeru Hydro 0.7GW
- S&MH (pilot)

**New Initiatives**
- Sale of NIPP (4775MW)
- New IPPs in planning stage 2.6GW
- Coal/Renewables
- MOUs 30GW (GE, Siemens, Daewoo etc)
- Rural Electrification

**Generation**

**Fuel to power**
- Gas to Power average daily consumption of 650mmscfd

**Transmission**
- Grid Stability Projects
- Grid Capability 4.3GWE

**Support Services**
- Grid Expansion Projects
- 10.4GWE by Q4 2013

**Support Services**
- Provision of specialized training for electricity industry technicians and managers.
- Assembly Plants for intermediary power equipment & accessories including meters
- Consultancies in Regulatory & Consumer education initiatives
- Provision of Power Sector specific equipment testing, calibration & logistics services
- Energy Efficiency Initiatives & products.

**SuperGrid (Conceptual)**
- 40GW by 2020
# Infrastructure Expansion & Investment Opportunities

The 2015-17 power projection is underpinned by several MOU’s with the following organizations:

<table>
<thead>
<tr>
<th>Organization</th>
<th>MOU</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Electric</td>
<td>Facilitating and promoting private sector investment up to 10,000MW.</td>
</tr>
<tr>
<td>Siemens AG</td>
<td>Facilitating and promoting private sector investment up to 10,000MW.</td>
</tr>
<tr>
<td>Eletrobras</td>
<td>Facilitating and promoting private sector investment up to 10,000MW.</td>
</tr>
<tr>
<td>Daewoo E&amp;C</td>
<td>Facilitating the development, financing, procurement, manufacture, commissioning and operations of 10,000MW</td>
</tr>
<tr>
<td>EDF/ETDE</td>
<td>Promoting power sector investments by sponsoring feasibility studies for approved projects.</td>
</tr>
<tr>
<td>US Exim</td>
<td>$1.5Billion credit facility dedicated to exports of Machinery, Equipment &amp; Engineering Services to develop Power Projects and support growth if the Power Sector</td>
</tr>
<tr>
<td>Multi-Lateral G-to-G Agency Support</td>
<td>Promoting the development of small / medium hydro-power plants as embedded generation for rural communities</td>
</tr>
</tbody>
</table>

- Each of these MOUs present opportunities for new ventures by serious Nigerian-led power development consortiums.
- The MOUs are designed to make significant equity contribution in kind or cash, as well as provide credibility for IPPs seeking international financing.
Key Agencies in the Nigerian Power Sector

- Federal Ministry of Power – Policy formulation and consistency (www.power.gov.ng)

- Nigeria Electricity Regulatory Commission – Issuance of licenses & Regulation (www.nerc.org)

- Nigeria Bulk Electricity Trading Company Plc – Power Purchase Agreements (www.nbet.com.ng)


- Gas Aggregation Company of Nigeria – Allocation of gas for domestic use (http://gacn-nigeria.com)

- Transmission Company of Nigeria – Management of the National Grid (www.tcnng.org)

- Nigeria Gas Company – Gas Infrastructure and Transportation (www.ngc-nnpcgroup.com)

- Rural Electrification Agency – Remote & Off grid projects
Why Invest in the Nigerian Power Sector?

• Capitalize on growth opportunities in the Nigerian electricity market where demand far outstrips current supply and the potential for strong economic growth is high.

• Establish a strong presence in West Africa, using Nigeria as a platform for acquiring further assets in the region.

• Benefit from a Multi Year Tariff Order (MYTO), designed to be a cost-reflective tariff that accounts for the operating cost and capital recovery, incentivizing efficient operations, based on best new entrant capabilities and technology. MYTO brings certainty to the Tariffs.
Conclusion

• The Power Sector Reform has recorded major achievements and milestones due to the unflinching support of President Goodluck E. Jonathan.

• The milestones achieved so far are beginning to impact on service delivery and market structure.

• Nigeria is poised to meet its demands and contribute more to the West Africa power pool.

• Huge investment opportunities exist in the Nigeria Electricity Supply Industry.

• Local and international investors are encourage to take advantage of the on-going power sector reform.

• The Federal Government will continue to ensure a conducive environment and level playing field for all investors.
Thank You

www.power.gov.ng
Investment Opportunities – Hydro Power

- **Large Hydro Power Development**
  - 3,050MW Mambilla Hydro Power Plant Project
  - 360MW Gurara II Hydro Power Plant Project

- **Potential Sites – Medium Size**
  - 38MW Dadinkowa Hydro Power Plant Project
  - 40MW Itisi Hydro power Plant Project

- **Small & Medium Hydro Power Projects - Nationwide**

<table>
<thead>
<tr>
<th>DAM</th>
<th>STATE</th>
<th>CAPACITY (MW)</th>
<th>ESTIMATED COST (usS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Oyan</td>
<td>Ogun</td>
<td>10</td>
<td>7,500,000.00</td>
</tr>
<tr>
<td>Ikere Gorge</td>
<td>Oyo</td>
<td>6</td>
<td>11,000,000.00</td>
</tr>
<tr>
<td>Bakolori</td>
<td>Zamfara</td>
<td>3</td>
<td>4,275,000.00</td>
</tr>
<tr>
<td>Challawa</td>
<td>Kano</td>
<td>7.5</td>
<td>33,500,000.00</td>
</tr>
<tr>
<td>Tiga</td>
<td>Kano</td>
<td>10</td>
<td>44,562,500.00</td>
</tr>
<tr>
<td>Kampe</td>
<td>Kogi</td>
<td>3</td>
<td>8,125,000.00</td>
</tr>
<tr>
<td>Owena</td>
<td>Ondo</td>
<td>0.45</td>
<td>1,287,500.00</td>
</tr>
<tr>
<td>Doma</td>
<td>Nasarawa</td>
<td>1</td>
<td>4,900,000.00</td>
</tr>
<tr>
<td>Zobe</td>
<td>Katsina</td>
<td>0.30</td>
<td>1,531,250.00</td>
</tr>
<tr>
<td>Jibia</td>
<td>Katsina</td>
<td>4</td>
<td>91,250,000.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>83.25</strong></td>
<td><strong>207,930,750.00</strong></td>
</tr>
</tbody>
</table>
Investment Opportunities – NIPP

- Niger Delta Power Holding Company (NDPHC) is planning to divest its holdings in the generation assets in the National Integrated Power Projects (NIPP).

- **39 Gas Turbine Generators** in 10 Plants with a total capacity of 4,775MW located in:
  - Calabar (5) 561MW,
  - Egbema (3) 338MW
  - Ihovbor (4) 451MW
  - Gbarain (2) 225MW
  - Sapele (4) 451MW
  - Omoku (2) 225MW
  - Alaoji (6) 961MW
  - Oloronsogo (6) 676MW
  - Omotosho (4) 451MW
  - Geregu (3) 434MW

  - Total equivalent cost in excess of **USD3.8 billion**
Investment Opportunities

**Transmission**
- Our Transmission network needs an injection of about $5b within the next 5 years
- Plan for a 765KV Super Grid
- Funding options include:
  - International Development Banks
  - Multilateral Funding Sources
  - Public Private Partnership.
  - Local Capital Market

**Remote, Off-Grid and Renewable Energy**
- Pre-feasibility & Feasibility Studies for Remote and off-grid locations.
- Load profiles & forecasts for Remote and off-grid locations.
- Development of commercial framework for implementation of remote and off-grid power.
- Funding and Technical support for pilot project implementation.
- Staff training.
Investment Opportunities - Renewables

- Power generation using renewable sources of energy
  - Solar,
  - Wind,
  - Biomass and
  - Small Hydropower)
- Manufacture of solar panels and small hydropower equipment
- Capacity building in the field of renewable energy technologies
- Supply of renewable energy equipment and accessories
- EPC contracting in renewable energy projects
- 10MW Wind Farm ready for commissioning and concessioning
- Over 300 small and medium Hydropower projects were identified, while feasibility studies has been carried out on 12 of the dams awaiting interested investors to takeover and develop the hydropower potentials
Contact Information for Investment in Nigeria

One Stop Investment Center
Nigerian Investment Promotion Commission
Plot 1181 Aguiyi Ironsi Street, Maitama District, P.M.B 381 Garki, Abuja, Nigeria.
Tel #: 092904882 or 092904706.
Email: osicinfodesk@nipc.gov.ng OR infodesk@nipc.gov.ng

Corporate Affairs Commission (CAC)
Plot 420, Tigris Crescent, Off Aguiyi Ironsi Street, Maitama, Abuja, Nigeria
http://www.cac.gov.ng
Contact Information for Federal Ministry of Power

Amb. (Dr.) Godknows Igali
The Permanent Secretary
4th Floor, Phase II, Federal Secretariat Complex,
Shehu Shagari Way, Abuja

Roland Ekechi
Director, Investment Sector & Development
5th Floor, Phase II, Federal Secretariat Complex,
Shehu Shagari Way, Abuja

Olajuwon Olaleye
SA to the Honourable Minister of Power on Investment, Finance and Donor Relations
5th Floor, Phase II, Federal Secretariat Complex,
Shehu Shagari Way, Abuja

Ms. Olufunto Boroffice
TA to the Honourable Minister of Power Investment, Finance and Donor Relations
5th Floor, Phase II, Federal Secretariat Complex,
Shehu Shagari Way, Abuja
Thank You

www.power.gov.ng